



DEPARTMENT OF THE ARMY  
HEADQUARTERS, UNITED STATES ARMY FORCES COMMAND  
FORT MCPHERSON, GEORGIA 30330-6000

REPLY TO  
ATTENTION OF

AFOP-OM

15 November 1986

SUBJECT: CAPSTONE Alignment of the 28th Infantry Division

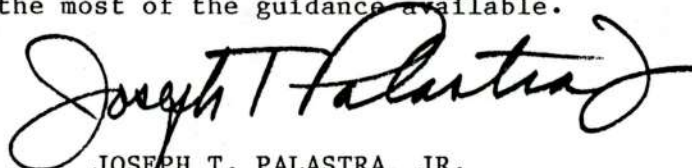
Major General Richard M. Scott  
The Adjutant General  
Commonwealth of Pennsylvania  
Department of Military Affairs  
Annville, Pennsylvania 17003-5002

1. Reference letter, Pennsylvania Adjutant General, AFKA-NG-K, 22 Aug 86, subject as above, with 1st End, First U. S. Army, AFKA-CG, 15 Sep 86.
2. I have noted your continuing frustration with what you perceive is a problem emanating from the CAPSTONE alignment of the 28th Infantry Division. The problem you describe, however, is one shared by two corps headquarters and several other divisions and brigades. It arises from NATO's unwillingness to identify specific pieces of terrain for use as marshalling/staging areas for these combat formations until the United States, as a NATO member, commits them to the Alliance in its response to the NATO Defense Planning Questionnaire. Be assured that CINCEUR does, in fact, recognize the concept of later deploying divisions and plans to receive, prepare, and transfer OPCON to NATO just as earlier deploying formations are received, prepared, and transferred. The principal difference in this planning process is the degree of specificity available. The 28th Infantry Division, like some of its Active Component counterparts, must prepare for nonspecific employment missions appropriate to its organization in the NATO Central Region.
3. Alignments being presented to NATO as part of SACEUR's Rapid Reinforcement Plan call for all divisions in these two corps to be active, forward-deployed, or dual-based combat formations. Therefore, your implied request to realign the 28th Infantry Division to V or VII Corps cannot be favorably considered. The 28th Infantry Division continues to be aligned as part of SACEUR's reinforcement in I Corps.

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4. As former I Corps commander and with my current responsibilities, I share your frustration in a less than satisfactory mission training situation. LTG Schwarzkopf will work to make the most of the guidance available.



JOSEPH T. PALASTRA, JR.  
General, USA  
Commanding

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